# Using goal setting as a strategy for dietary behavior change

KAREN WEBER CULLEN, DrPH, RD; TOM BARANOWSKI, PhD; STELLA P. SMITH, RD

#### **ABSTRACT**

Recent reviews have noted that behavioral theory-based nutrition education programs are more successful at achieving food behavior change than knowledge-based programs and that a clear understanding of the mechanisms of behavior change procedures enable dietetics professionals to more effectively promote change. Successful dietary behavior change programs target 1 or more of the personal, behavioral, or environmental factors that influence the behavior of interest and apply theory-based strategies to influence or change those factors. Goal setting is a strategy that is frequently used to help people change. A 4-step goalsetting process has been identified; recognizing a need for change; establishing a goal; adopting a goal-directed activity and self-monitoring it; and self-rewarding goal attainment. The applications of goal setting in dietary interventions for adults and children are reviewed here. Because interventions using goal setting appear to promote dietary change, dietitians should consider incorporating the goal-setting strategies to enhance the behavior change process in nutrition education programs. J Am Diet Assoc. 2001;101: 562-566.

ecent data suggest that children and adults are overconsuming energy from fat (1,2) and underconsuming fruit, 100% juice, and vegetables (3-5). These dietary practices are risk factors for the development of the chronic diseases that account for more than two-thirds of all deaths in the United States (1,2). It is the primary responsibility of many dietetics professionals to help clients change their dietary behavior to reduce chronic disease risk. For that reason, it is important for dietetics professionals to be familiar with effective strategies for promoting change and how they work.

Behavioral theory-based nutrition education programs have been more successful at achieving dietary behavior change than knowledge-based programs (8-9). Successful programs target 1 or more of the personal, behavioral, or environmental factors that influence the particular behavior of interest (10-12). Little research has examined the use of the goal-setting strategy in dietary behavior change, although goal setting has been shown to be important to one's ability to control one's own behavior (13), and is therefore frequently used to help people change their behavior in other health-related settings (14). This article reviews the goal-setting process and procedures, and their use in dietary interventions for adults and children.

#### **GOAL SETTING**

According to task-performance researchers (15), a goal is the object or aim of an action. Most of the research literature on

K. W. Cullen is an assistant professor and T. Baranowski is a professor in the Department of Pediatrics at the Baylor College of Medicine Children's Nutrition Research Center, Houston, Tex. S. P. Smith is with Methodist Hospital, Houston, Tex. At the time the study was completed, the authors were affiliated with the Department of Behavioral Science at the University of Texas Medical Center, M.D. Anderson Cancer Center, Houston.

Address correspondence to: Karen Weber Cullen, DrPH, RD, Department of Pediatrics, Baylor College of Medicine Children's Nutrition Research Center, 1100 Bates, Houston, TX 77030. goal setting and task performance has been conducted among adults in organizational (16) and sports settings (17), although it has been found to be effective in enhancing behavior change, and we believe it has potential for use in dietary intervention programs. The 4 steps of successful goal-setting among adults include recognizing a need for change, establishing a goal for change, monitoring progress toward achieving that goal, and rewarding oneself for goal attainment (18). (see the Figure.)

#### **Step 1: Recognizing Need for Change**

The process of establishing goals can be initiated from external or internal sources (19-20). For example, an emotional event (21) or affective experience (22) may elicit a cognitive appraisal that begins Step 1. Stronger intentions to change diet and stronger negative emotional reactions were found in subjects who were told that their diets were high in fat compared with those who were told that their diets were low or medium in fat (23). It is interesting to note that goals imposed by others, self-selected goals, goals set participatively, and goals assigned with a rationale (ie, why goal is desirable and/or achievable) appear to be equally motivating in organizational and sport areas (24).

#### Step 2: Establishing A Goal

Goal content can vary in difficulty and specificity. In occupational and sport settings, goals that were both specific and difficult led to better performance compared with vague goals or "do your best" goals, given sufficient ability and commitment (25). Thus, procedures to enhance Step 2 in the goal-setting process included setting more specific (or quantitative) and challenging, but achievable, goals.

#### **Step 3: Monitor Goal-related Activity**

Having goals directs attention and activity toward actions that are relevant to goal accomplishment (15), including the mobilization of the person's resources (personal and social). Persons adjust their effort to match the difficulty of the goal. In several studies, when previous mechanisms did not work, persons searched for new strategies or action plans for achieving the goal. This often required skill development or using problem-solving techniques (15, 26,27). Planning was particularly important for complex tasks, and feedback, such as that obtained through self-monitoring, was a crucial component because it provided information on goal attainment (15). Adjustments in strategies or effort over time were made based on the feedback, which also enhanced self-efficacy.

#### Step 4: Self-reward For Goal Attainment

Rewards may increase program participation and motivate persons to initiate further goal setting (15). External rewards or self-evaluative rewards (eg, internal reactions) are 2 types of rewards (15,19). External rewards reduce goal commitment if the motivation is externalized (19), while learning emphasizing internal rewards results in more sustained performance (17). Keeping daily records and receiving verbal feedback are likely to enhance Steps 3 and 4. If the goal is not attained, the person reverts to Step 1 for reanalysis of the situation, and a new or revised goal or new strategy for attainment may be formulated.

#### **GOAL SETTING IN DIETARY INTERVENTIONS**

Medline, PSYCHINFO, and CINAHL online database literature searches were conducted through spring 2000. Key words

were "nutrition," "diet interventions," and "goal setting". The resulting studies were reviewed to determine the extent to which goal-setting components were identified and related to outcome. None of the studies had evaluation of the goal-setting component as a study objective.

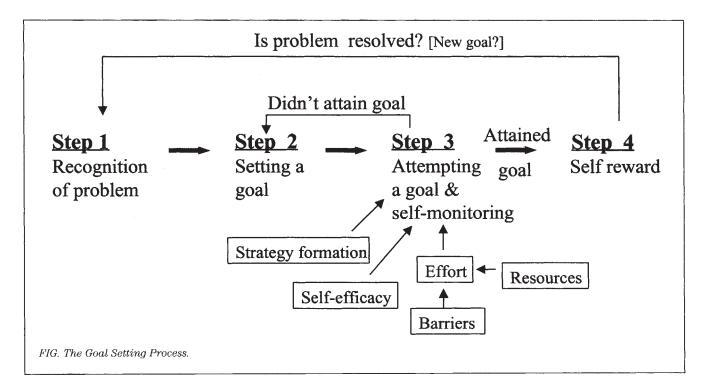
#### **Adult Interventions**

Thirteen studies that reported the use of goal-setting in adult nutrition education programs were identified. Three were general reports providing no details (28-30). Ten studies provided information about the goal-setting components and are presented here by the number of goal-setting processes included.

Only 1 intervention (31) included the 4 goal-setting process steps. While the goal-setting instruction of 1 condition was comprehensive in that study, the number of sessions possibly confounded the goal-setting procedure. Also in that study, the group that had enhanced attention to goal setting showed more success compared with the control group, but not against a single goal setting group. This provides only weak support for the effectiveness of goal-setting procedures.

Six of the interventions we reviewed included Steps 2 and 3. The results of these 6 interventions suggest that addressing Steps 2 and 3 of goal setting (having immediate short-term goals, performing strategic analysis, obtaining feedback, and maintaining self-monitoring) enhanced outcomes. For example, 3 goal-setting groups in a study (32) lost significantly more weight than a no-goal group; but weight losses were not different across the 3 goal groups. Also, fewer participants in the more difficult, high goal group (reduce intake by 1,000kcal/ day) met their goal than those in the reduce intake by 500 kcal/ day group, with those in the reduce intake by 750 kcal/day group in between. A maximal and an extended treatment group of a study (33), both involving goal setting, reported greater weight loss; reduction in blood pressure, serum cholesterol, and triglycerides; and increased aerobic capacity compared with a control group. Participants agreed that goal setting and self-monitoring were important for their success. A single-session intervention (34) involving goal setting significantly increased intake of cereal foods and reduced intake of indulgence foods compared with control condition participants in a different study. Further, in a process evaluation of a clinic intervention (35) without a control group, 90% and 96% of participants reported achieving their goals at 1 and 2 weeks, respectively. After three months, intervention condition patients in another study (36) reported lower total fat and energy consumption and lower serum cholesterol levels than control patients receiving usual care. Intervention participants (37) who set 6 weekly goals rated the goal-setting activities as very helpful and reported greater reductions in dietary fat intake and greater self-efficacy compared with participants receiving a general nutrition curriculum. Finally, all participants in one study (38) who reported setting a goal reported higher fruit, 100% juice, and vegetable intakes compared with those who did not set a goal. Although a more difficult goal (eat 5 fruits, 100% juices, and vegetables per day) was assigned to 1 group in that study, the goal-setting group received smaller subgoals to help them achieve the 5 A Day goal.

There was substantial variability across studies in what and how goal-setting procedures were employed. Little detail was provided on how the goals were chosen (although most goals appear to have been self-selected). None of the studies we reviewed delineated what goal-setting processes were used by



the participants. Only 1 study (32) evaluated the relationship of goal difficulty to outcome, but these were not self-selected goals. In that study, no differences in weight loss for participants on the 3 levels of energy goals was inconsistent with findings in the literature on organizations, which shows most change with the most stringent goals (25). This suggests that there may be motivational differences between occupational and dietary goal-setting procedures and, thus, the findings in 1 behavioral domain (eg, business) may not easily generalize to others (eg, dietary change).

Three interventions provided information only about Step 2 and results were mixed. In a study of older adults (39), intervention group participants who set 1 reasonable and attainable goal reported significant reductions in fat intake, and increases in fiber and physical activity compared with controls. In the second study, significant reductions in sodium intake were found for 2 conditions, 1 including goal setting and 1 not, but no differences were found between the 2 groups. Whereas 83% of participants in the goal- setting group reported meeting their weekly goals, goal setting did not appear to contribute to their success. In the third study (40), pregnant women who set a reasonable goal based on their needs improved their nutrient intake, but this had no effect on their babies' birth weight. Thus, it appears that limiting attention to only Step 2 produces less favorable outcomes.

#### **Child Interventions**

A substantial number of studies reported the use of goal-setting strategies for dietary behavior change with children (5,41-52). Only 3 of these studies, however, provided details about the goal-setting component and none analyzed the goal-setting process. In a study of adolescents (53), intervention students who received a 3-step goal-setting program improved their nutrient intakes, and rated keeping food records, evaluating personal intake, implementing solutions, and attending

follow-up classes as the most helpful activities. In another study (54), significant intervention effects were found for exercise and diet through the use of a comprehensive approach to goal-setting education that included setting specific, proximal change goals, monitoring progress, solving problems, and self-rewarding successes. Students completing a 3-step goal-setting program (54) attained significant improvement in number of servings from all 4 targeted food groups in another study.

It is worth noting that goal setting was considered an integral component of all 3 of these studies. Athough the students self-selected their goals and the reported interventions were successful, none of the studies systematically varied components of the intervention with and without goal setting, and so the contribution of goal-setting processes to the successes is not known. Also, the procedures for promoting goal setting varied across studies. Thus, goal-setting appears to be a useful dietary change strategy for students, but little can be said about optimal methods or about the relationship of processes to outcomes.



#### **APPLICATIONS**

■ Research on goal setting for dietary change among adults suggests that goal-setting procedures are likely to lead to change. However, the studies we reviewed did not vary goal-setting components, did not provide detail from process evalu-

#### REVIEW

ation, and employed different steps in goal setting. Therefore, little can be clearly inferred about optimal processes for dietary behavior change among adults. Furthermore, in contrast to the research in occupational settings for nonfood behaviors, setting more difficult weight loss goals did not result in greater success.

- The studies with children that we reviewed offer promise that goal-setting procedures promote dietary change, but none described the processes used, varied components of the goal setting process, or identified age/developmental/ethnic differences.
- Practitioners working with adults or children should very carefully explore the various goal-setting procedures with clients to assess existing competencies and provide pertinent instruction and guided practice on components that appear to promote dietary behavior change. Because little is known about optimal goal-setting procedures for dietary change among adults or children, the goal-setting processes of and effective procedures with persons of diverse ethnic backgrounds and ages should be the subject of further research.

#### References

- 1. Devaney B, Gordon A, Burghardt J. *The School Nutrition Dietary Assessment Study: Dietary Intakes of Program Participants and Nonparticipants.* Princeton, NJ: Mathematica Policy Research; 1993.
- 2. Health, United States, 1999 with Health and Aging Chartbook. Hyattsville, Md: National Center for Health Statistics, Centers for Disease Control and Prevention; 1999.
- 3. Cullen KW, Bartholomew LK, Parcel GS. Girl Scouting: An effective channel for nutrition education. J Nutr Educ. 1997;29:86-91.
- 4. Dennison BA, Rockwell HL, Baker SL. Fruit and vegetable intake in young children. *J Am Coll Nutr.* 1998;17:371-378.
- **5.** Domel SB, Baranowski T, Davis H, Leonard SB, Riley P, Baranowski J. Fruit and vegetable food frequencies by fourth and fifth grade students: validity and reliability. *J Am Coll Nutr.* 1994;13:33-39.
- 6. Willett WC, Trichopoulos D. Nutrition and cancer: a summary of the evidence. Cancer Causes Control. 1996;7:178-180.
- 7. Surgeon General's Report on Nutrition and Health. Washington, DC: US Dept of Health and Human Services, Public Health Service; 1988.
- **8.** Contento I, Balch GI, Bronner YL, Lytle L, Maloney SK, Olson CM, Swadener SS. The effectiveness of nutrition education and implications for nutrition education policy, programs, and research: a review of research. *J Nutr Educ.* 1995;27:277-418.
- **9.** Stone EJ, Baranowski T, Sallis JF, Cutler JA. Review of behavioral research for cardiopulmonary health: emphasis on youth, gender, and ethnicity. *J Health Educ*. 1995;26(suppl):S9-S17.
- **10.** Baranowski T, Lin LS, Wetter DW, Resnicow K, Hearn MD. Theory as mediating variables: why aren't community interventions working as desired? *Ann Epidemiol.* 1997;7(suppl):S89-S95.
- 11. Baranowski T, Cullen K, Baranowski J. Psychosocial correlates of dietary intake. *Ann Rev Nutr.* 1999;19:17-40.
- **12.** Cullen KW, Bartholomew LK, Parcel GS, Kok G. Intervention mapping: use of theory and data in the development of a nutrition program to increase fruit and vegetable intake in girls ages 9-12. *J Nutr Educ.* 1998;30:188-195.
- 13. Bandura A. Social Foundations for Thought and Action: A Social Cognitive Theory. Englewood Cliffs, NJ: Prentice Hall; 1986.
- 14. Strecher VJ, Seijts GH, Kok GJ, Latham GP, Glasgow R, DeVellis B, Meertens RM, Bulger DW. Goal setting as a strategy for health behavior change. *Health Educ Q*. 1995;22:190-200.
- **15.** Locke E, Shaw K, Saari L, Latham G, Glasgow R, De Vellis B, Meertens R, Bulger D. Goal setting and task performance: 1969-1980. *Psychol Bull.* 1981;90:125-152.
- **16.** Mento A, Steel R, Karren R. A meta-analytic study of the effects of goal-setting on task performance. *Organ Behav Hum Decis Process.* 1987;39:52-83. **17.** Weinberg RS. Goal setting and performance in sport and exercise settings. *Med Sci Sports.* 1994;26:469-477.
- 18. Locke EA, Latham GP. Goal setting theory. In: O'Neil HF Jr., Drillings M, eds. *Motivation: Theory and Research*. Hillsdale NJ; 1994.
- 19. Austin J, Vancover J. Goal constructs in psychology. *Psychol Bull.* 1996;120:338-375.
- **20.** Naylor J, Ilgen D. Goal-setting: a theoretical analysis of a motivational technology. In: Staw BM, Cummings LL, eds. *Research in Organizational Behavior*. Greenwich, Conn: JAI Press; 1984.

- **21.** Powers WT. *Living Control Systems II.* Gravel Switch, Ken: Control Systems Group; 1992.
- **22.** Stein NL, Levine LJ. Making sense out of emotion: the representation and use of goal-structured knowledge. In: Kessen W, Ortony A, Craik F, eds. *Memories, Tthoughts and Emotions*. Hillsdale, NJ: Erblaum; 1991.
- **23.** Fries EA, Bowen DJ, Hopp HP, White KS. Psychological effects of dietary fat analysis and feedback: a randomized feedback design. *J Behav Med*. 1997;20:607-619.
- **24.** Latham GP, Yukl GA. Assigned versus participative goal setting with educated and uneducated woods workers. *J Appl Physiol.* 1975;60:229-302. **25.** Locke EA. Toward a theory of task motivation and incentives. *Organiz Behav Hum Decis Perform.* 1968;3:157-189.
- **26.** Bandura A, Simon KM. The role of proximal intentions in self-regulation of refractory behavior. *Cognit Ther Res.* 1977;1:177-193.
- **27.** Terborg JR. The motivational components of goal-setting. *J Appl Psychol.* 1976;61:613-621.
- 28. Boeckner LS, Kohn H, Rockwell SK. A risk-reduction nutrition course for adults. *J Am Diet Assoc.* 1990;90:260-3.
- **29.** Henderson S, Knight E, Losse A, Jongmans M. The clumsy child in school—are we doing enough? *Br J Phys Educ.* 1990;22:2-8.
- **30.** Murray DM, Hannan PJ. Planning for the appropriate analysis in school-based drug-use prevention studies. *J Consult Clin Psych.* 1990;58:458-68.
- **31.** Berry MW, Danish SJ, Rinke WJ, Smiciklas-Wright H. Work-site health promotion: the effects of a goal-setting program on nutrition-related behaviors. *J Am Diet Assoc.* 1989;89:914-920, 923.
- **32.** Baron P, Watters RG. Effects of goal-setting and of goal levels on weight loss induced by self-monitoring of caloric intake. *Can J Behav Sci.* 1981;12:161-170.
- **33.** Lovibund SH, Birrell PC, Langeluddecke P. Changing coronary heart disease risk-factor status: the effects of three behavioral programs. *J Behav Med.* 1986;9:415-437.
- **34.** Smith AM, Owen N, Baghurst KI. Influence of socioeconomic status on the effectiveness of dietary counseling in healthy volunteers. *J Nutr Educ.* 1997:29:27-35.
- **35**. Glasgow R, Toobert DJ, Hampson SE, Noell JW. A brief office-based intervention to facilitate diabetes dietary self-management. *Health Educ Res.* 1995;10:467-478.
- **36.** Glasgow RE, Toobert DJ, Hampson SE. Effects of a brief office-based intervention to facilitate diabetes dietary self-management. *Diabetes Care*. 1996;19:835-842.
- **37.** Howard-Pitney B, Winkleby MA, Albright CL, Bruce B, Fortmann SP. The Stanford Nutrition Action Program: a dietary fat intervention for low-literacy adults. *Am J Public Health*. 1997;87:1971-1976.
- **38.** Lutz SF, Ammerman AS, Atwood JR, Campbell MK, DeVellis RF, Rosamond WD. Innovative newsletter interventions improve fruit and vegetable consumption in health adults. *J Am Diet Assoc.* 1999;99:705-709.
- **39.** Mayer JA, Jermanovich A, Wright BL, Elder JP, Drew JA, Williams SJ. Changes in health behaviors of older adults: the San Diego Medicare Preventive Health Project. *Prev Med.* 1994;23:127-133.
- **40.** Wigda AC, Lewis NM. Defined in-home, prenatal nutrition intervention for low-income women. *J Am Diet Assoc*. 1999;99:1058-1062.
- **41.** Coates TJ, Jeffery RW, Slinkard LA. Heart healthy eating and exercise: introducing and maintaining changes in health behaviors. *Am J Public Health*. 1981;71:15-23.
- **42.** Baranowski T, Henske J, Simons-Morton B, Palmer J, Tiernan, Hooks PC, Dunn JK. Dietary change for cardiovascular disease prevention among black American families. *Health Educ Res Theor Prac.* 1990;5:433-443.
- 43. Domel S, Baranowski T, Davis H, Thompson WO, Leonard SB, Riley P, Baranowski J, Dudovitz B, Smyth M. Development and evaluation of a school intervention to increase fruit and vegetable consumption among 4th and 5th grade students. J Nutr Educ. 1993;25:345-349.
- **44.** King AC, Taylor CB, Haskell WL, Debusk RF. Strategies for increasing early adherence to and long-term maintenance of home-based exercise training in healthy middle-aged men and women. *Am J Cadiol.* 1988;61:628-632.
- **45.** Ma FC, Contento IR. Development and formative evaluation of a nutrition education curriculum aimed at reducing fat intake in Taiwan elementary students. *J Nutr Educ.* 1997;29:237-243.
- **46.** Nader PR, Sallis JF, Patterson TL. A family approach to cardiovascular risk reduction: results from the San Diego Family Health Project. *Health Educ Q.* 1989;16:229-244.
- **47.** Parcel G, Simons-Morton B, O'Hara NM, Baranowski T, Wilson B. School promotion of healthful diet and physical activity: impact on learning outcomes and self-reported behavior. *Health Educ Q*. 1989;16:181-199.
- **48.** Perry CL, Mullis RM, Maile MC. Modifying the eating behavior of children. J Sch Health. 1985;10:399-402.
- **49.** Perry AC, Tremblay LM, Signorile JF, Kaplan TA, Miller PC. Fitness, diet and coronary risk factors in a sample of southeastern US children. *Appl Human Sci.* 1997;16:133-141.
- 50. Perry CL, Stone EJ, Parcel GS. School-based cardiovascular health

#### REVIEW

promotion: the Child and Adolescent Trial for Cardiovascular Health (CATCH). J Sch Health. 1990;60:406-413.

- **51.** Simons-Morton BG, Coates TS, Saylor KE. Great sensations: a program to encourage heart healthy snacking by high school students. *J Sch Health*. 1984;54:288-291.
- **52.** Walter HJ, Wynder EL. The development, implementation, evaluation, and future directions of a chronic disease prevention program for children: the "Know Your Body" studies. *Prev Med.* 1989;18:59-71.
- **53.** White AA, Skinner JD. Can goal setting as a component of nutrition education effect behavior change among adolescents? *J Nutr Educ.* 1988;20:327-335.
- **54.** Killen JD, Robinson TN, Telch MJ, Saylor KE, Maron DJ, Rich T, Bryson S. The Stanford Adolescent Heart Health Program. *Health Educ Q.* 1989;16:263-283.
- **55.** Howison D, Neidermyer FS, Shortridge R. Field testing a fifth-grade nutrition education program designed to change food-selection behavior. *J Nutr Educ.* 1988;20:82-86.

This work was supported by National Cancer Institute grants No. R03 CA79413 to K.W. Cullen and R25CA56452 to University of Texas, M.D. Anderson Cancer Center and funded in part by the US Department of Agriculture Agricultural Research Service (USDA/ARS) Cooperative Agreement No. 58-6250-6001. This work is also a publication of the USDA/ARS; the Department of Pediatrics at the Baylor College of Medicine Children's Nutrition Research Center, Houston, Tex; and Texas Children's Hospital, Houston. The contents of this publication do not necessarily reflect the views or policies of the USDA, nor does mention of trade names, commercial products, or organizations imply endorsement by the US Government.



### **PRACTICE POINTS**

## **Goal setting: The power to change**

he lifestyle of an individual is taken into consideration when a patient and a dietitian create a diet with specific goals and strategies. According to the authors' four-strategy model for effective dietary change in the previous article, "Using goal setting as a strategy for dietary change," a client and a dietitian would not develop a diet, or goals to sustain that diet, until the second step of the process, which is establishing a goal.

Establishing an appropriate goal, the one most suited to the individual's lifestyle, is the best way to ensure positive results, says Tanya Horacek, RD, PhD, assistant professor and director of a dietetics program at Syracuse University and member of several ADA dietetic practice groups. "It's one thing to talk about changing dietary behavior, quite another to deal with it on a personal level in the hospital or the clinic," she emphasizes.

Self-efficacy, the power to produce change within one's self, is important when dealing with dietary change in relation to goal-setting. According to Horacek, "It's perception versus reality. Sometimes we see one thing, how we view ourselves, for instance, and yet do something else. We deviate somehow from our goals and our diet." The dietitian, she believes, can assist the patient in setting informed and realistic goals, as well as help guide them along the way.

The most important thing about the first strategy, identifying a problem, Horacek points out, is the motivation and ambition behind the patient. In order to achieve success there has to be a definite will to change.

Horacek, in her experience as a dietitian, sees this personal struggle as potentially problematic, to the extent that it can interfere with achieving dietary change within the framework of established goals. She stresses the importance of finding the right goals for the individual. She emphasizes the importance of good constructive feedback by the dietitian. And finally, she finds it beneficial to focus on specific behavioral goals, rather than the outcomes.

Dietary behavior is intricately linked, Horacek contends, with values, lifestyle, and culture. Diets are a reflection of lifestyles at work and at home. For every change in the diet, she says, there is likewise a change in lifestyle.

In conclusion, Horacek agrees with the authors of the article, and says that we need more research and literature on the subject of goal setting, especially with regards to dietary behavior change. Many dietitians do not use goal setting effectively, because all of the nuances involved with goal setting—concentrating on lifestyle and values, and focusing on the goals rather than on the outcome at large, are not always taken into consideration. All of the literature available in life coaching, she says, could also be helpful. Life coaching, mentoring, and self-monitoring are crucial to the advancement of goal setting as a method for dietary change.

This article was written by **Nathan Prince**, an Editor of the Journal, Member Services Department, ADA, Chicago, Ill.